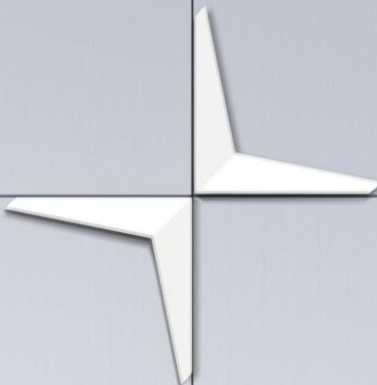


28 September 2026

Polestar

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Future Car Bank of America



Disclaimer

Forward-Looking Statements

Certain statements in this presentation (“Presentation”) may be considered “forward-looking statements” as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements generally relate to future events or the future financial or operating performance of Polestar including the number of vehicle deliveries and gross margin. For example, projections of revenue, volumes, margins, cash flow break-even and other financial or operating metrics and statements regarding expectations of future needs for funding and plans related thereto are forward-looking statements. In some cases, you can identify forward-looking statements by terminology such as “may”, “should”, “expect”, “intend”, “will”, “estimate”, “anticipate”, “believe”, “predict”, “potential”, “forecast”, “plan”, “seek”, “future”, “propose” or “continue”, or the negatives of these terms or variations of them or similar terminology. Such forward-looking statements are subject to risks, uncertainties, and other factors which could cause actual results to differ materially from those expressed or implied by such forward looking statements.

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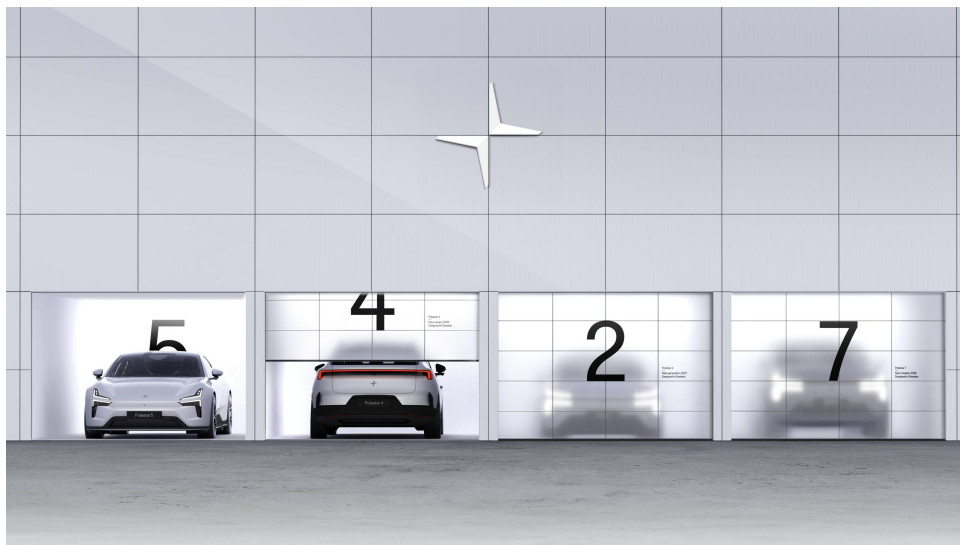
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Polestar

Key investment highlights



- 1 Only global pure EV maker originating in Europe with core pillars of leading design, performance and sustainability
- 2 Growing model line-up: Four premium EVs planned within three years, starting in 2026
- 3 Asset-light model, with access to established and proven Group technology and global state-of-the-art manufacturing facilities to optimize distribution and minimize tariff impact
- 4 Accelerated transition to an active selling model with a non-genuine agency model set-up and rapid retail presence expansion
- 5 Focus on commercial transformation, maximizing value of our expanding model line-up, instilling financial discipline, extracting greater efficiency and fixing processes

Polestar
Our Cars

Where we started

Where we are

Where we are going

Production start
2018

2020

2024

2023 & 2025

2025

2026

2027 - 2029



Polestar 1

The electric performance hybrid.



Polestar 2

The electric performance fastback.



Polestar 3

Yes, it's an SUV. And it drives like a sports car.



Polestar 4

The SUV coupé. Transformed.



Polestar 5

Grand Tourer. Game changer.



Polestar 4 SUV

Expanded versatility. Uncompromised performance.



Polestar 2



Polestar 7



Polestar 6

Polestar 4 SUV

Expanded versatility. Uncompromised performance.



Versatility. Up to 1665 litres of luggage space. Roof rails. Beyond transportation. Vehicle-to-Load (V2L). Camping Mode.



Refined driving dynamics. Active Performance chassis. All-wheel drive. Up to 544 hp.



Google Gemini: supporting Polestar's commitment to delivering intelligent and user-centric connected car experience

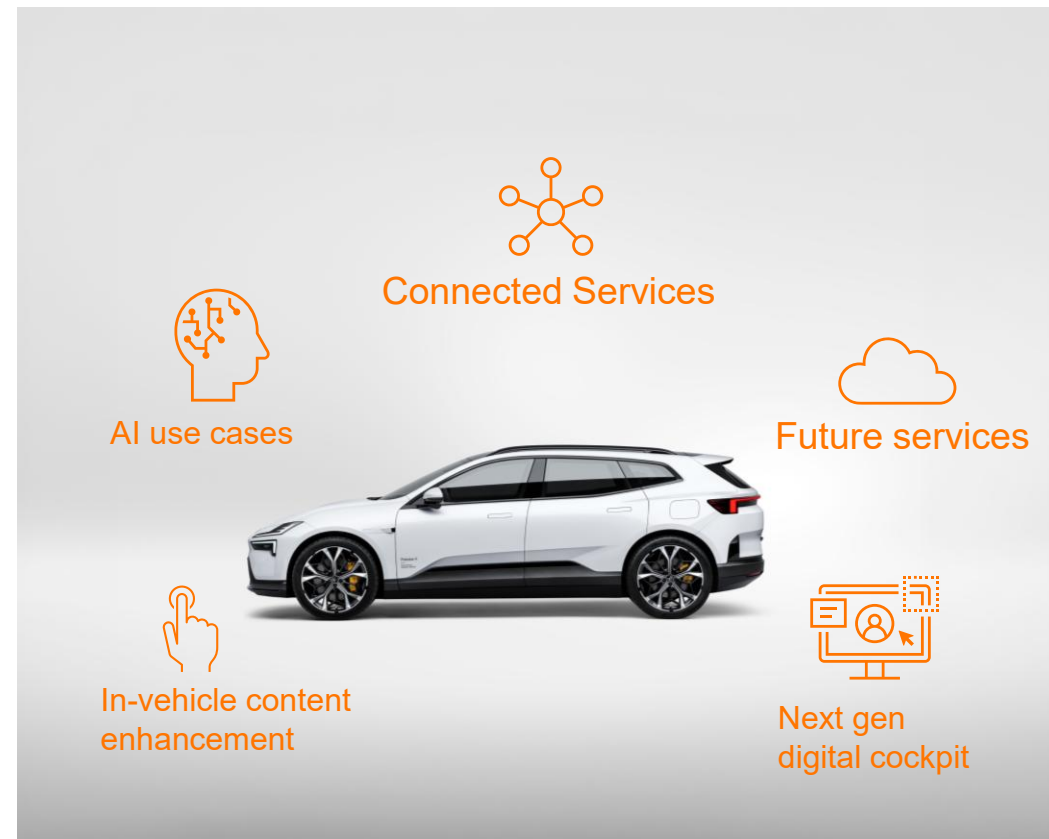


Longest range Polestar 4.

- Up to 630 km (WLTP)
- 100 kWh battery

Polestar: Richer user-centric connected car experience

Best solutions for customer experience at the right time and investment



Focus on DHU hardware best suited to provide advanced connected services, generative AI experiences, and richer in-vehicle content throughout the vehicle lifecycle

Integrate Google Gemini into Polestar vehicles to deliver a more driver-centric experience with Custom Vehicle Actions (CVA), proactive suggestions, and a tailored digital user experience